

Stellex Capital is a private equity firm with more than \$3.9 billion in committed capital under management that aims to invest in middle-market companies in North America and Europe. We have a strong history of catalyzing growth and supporting our companies with opportunity to become leading enterprises through operational transformation.

Investment Criteria

Investment Size	Majority of investments typically range between \$75 – \$150 million; may support larger investments on select transactions
Company Size	Majority of investments are at enterprise values between \$100 – \$500 million; may invest behind larger enterprise values on select transactions
Geography	North America and Europe
Representative Types of Transactions and Situations	Majority / minority recapitalizations, carve-outs, turnarounds, structured financings, first-time institutional capital

Stellex Value Creation

Willingness to embrace complexity and what others may perceive as flaws

Flexibility to invest across the capital structure

Focus on long term value creation

Highly customized value creation/operational improvement plans rather than financial engineering

Reliable partner to family businesses and independent sponsors

Significant experience working with corporates on divestitures, joint ventures and take privates

Focus on people who make our portfolio companies thrive

Companies experiencing financial or cyclical dislocation

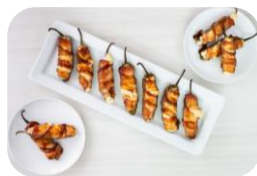
Industry Focus



Aerospace, Defense, & Government Services



Business & Industrial Services



Consumer & Food Products



Transportation, Logistics, & Distribution



Manufacturing, Industrial, Automotive

Current and Realized Portfolio Companies⁽¹⁾

<p>AFGlobal</p> <p>Manufacturing, Industrial, Automotive Products for the energy, industrial, aerospace and power generation markets</p>	<p>ARMADA</p> <p>Aerospace, Defense, & Government Services Multi-discipline MRO and fabrication services for U.S. Navy</p>	<p>A.STUCKI CORPORATION</p> <p>Manufacturing, Industrial, Automotive Supplier of highly engineered parts and services for railroad rolling stock</p>	<p>CE EISCO EQUIPMENT</p> <p>Business & Industrial Services Equipment rentals and sales for the energy, agriculture and general industrial markets</p>	<p>Continental Global Material Handling*</p> <p>Manufacturing, Industrial, Automotive Material handling systems and aftermarket components for industrial use</p>
<p>COUNTRY FRESH</p> <p>Consumer & Food Products All-natural, fresh cut fruit, vegetable, and snacking solutions</p>	<p>CgS</p> <p>Manufacturing, Industrial, Automotive Laminated glass systems for the specialty transportation market</p>	<p>CUSTOM MADE Meals</p> <p>Consumer & Food Products Fresh, oven-ready entrees and appetizers</p>	<p>DENNIS & Co.</p> <p>Automotive, Distribution Automotive dealership group with aftermarket services, parts drop shipping, and in-house warranty products</p>	<p>exactech</p> <p>Manufacturing, Healthcare Provider of orthopedic implants, surgical instruments, and smart technologies for joint replacement</p>
<p>FENIX PARTS*</p> <p>Manufacturing, Industrial, Automotive OEM auto parts and systems recycled from salvaged vehicles</p>	<p>FerroWorks</p> <p>Manufacturing, Industrial, Automotive Producer of Class I railcar components and other cast/forged products</p>	<p>Community Fincentric</p> <p>Tech-Enabled Business Services Provider of market data and related tech-enabled services to financial institutions</p>	<p>Risk Solutions</p> <p>Tech-Enabled Business Services Provider of risk, fraud mitigation, and regulatory compliance services to financial and digital commerce markets</p>	<p>GO Logistics</p> <p>Transportation, Logistics, & Distribution Freight transportation and logistics services</p>
<p>GRAMMER</p> <p>Transportation, Logistics, & Distribution Bulk hazardous liquids transportation hauling</p>	<p>HODESS CLEANROOM CONSTRUCTION</p> <p>Business & Industrial Services Design, engineering and construction management services for cleanroom and dryroom projects</p>	<p>ICS</p> <p>Business & Industrial Services Provider of electrical and instrumentation contracting services for industrial and complex commercial facilities</p>	<p>j.skinner.</p> <p>Consumer & Food Products Manufacturer of artisan baked goods including Danishes, muffins, cinnamon rolls, brownies, and bars</p>	<p>SHIP REPAIR & SERVICES*</p> <p>Aerospace, Defense, & Government Services Maintenance, repair and overhaul for the U.S. Navy</p>
<p>MORBARK*</p> <p>Manufacturing, Industrial, Automotive Grinding, chipping and debarking equipment</p>	<p>PB SERVICES</p> <p>Business & Industrial Services End-to-end plumbing services provider (installation, repair and maintenance, emergency, etc.)</p>	<p>PARAGON</p> <p>Manufacturing, Industrial, Automotive Precision machined components for the auto, heavy truck and industrial markets</p>	<p>PLH GROUP*</p> <p>Business & Industrial Services Construction and maintenance services to electric power and energy pipeline infrastructure markets</p>	<p>RTC AEROSPACE</p> <p>Aerospace, Defense, & Government Services Machined components for commercial and military aircraft and defense applications</p>
<p>TITAN ACQUISITION HOLDINGS*</p> <p>Aerospace, Defense, & Government Services Ship repair and fabrication for government and commercial customers</p>	<p>TRIPLEPOINT</p> <p>Business & Industrial Services Provider of mechanical, electrical, and plumbing services for the commercial space</p>	<p>W&B SERVICE COMPANY</p> <p>Transportation, Logistics, & Distribution Supply and service of semi-trailers and refrigerated equipment</p>	<p>WEBER LOGISTICS The Strongest Link</p> <p>Transportation, Logistics, & Distribution Third-party logistics speeding port-to-market distribution</p>	<p>Santasalo</p> <p>David Brown Santasalo</p> <p>Manufacturing, Industrial Engineered industrial gear systems and services, manufactured for critical industrial applications</p>
<p>Dominion Hospitality</p> <p>Consumer & Food Products UK pub and coaching inn operator</p>	<p>FOX GROUP</p> <p>Business & Industrial Services Integrated Services and Materials Provider to the Construction and Infrastructure Industry</p>	<p>MACCAFERRI*</p> <p>Manufacturing, Industrial, Automotive Engineered products for environmental protection, infrastructure and industrial use</p>	<p>MECAERI AVIATION GROUP</p> <p>Aerospace, Defense, & Government Services Provider of aircraft systems and services to the helicopter and general aviation markets</p>	<p>mss</p> <p>Manufacturing, Industrial Supplier and manufacturer of critical electronic components, focused on the global power industry</p>

* Denotes partially and fully realized portfolio company investments. Past performance is not indicative of future performance.

(1) All of Stellex's portfolio company investments as of January 2025

North America
 Europe

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